

# Coordination and Translation Center

## PRESENTERS

**Faye S. Taxman**

**Danielle Rudes**

**Carrie Pettus**

**Jessica Hulsey**

**Amy Murphy**

**Braeden Kelly**

# Welcome to JCOIN *2.0*

---

**JCOIN 2.0 Steering Committee**  
**September 29-30, 2025**

# MEET THE TEAM

## *Coordination and Translation Center Team Members*



Carrie Pettus



Danielle Rudes



Faye Taxman



Jessica Hulsey



Todd Molfenter



Judith Wilde



Amy Murphy



Braeden Kelly



Stephanie Jensen



Jason Lutjen



TaLisa Carter



Kendra Clark



Marcus Rucker



Kasey Thompson



Bryce  
Kushmerick-  
McCune



Angela Warren



Lori Ducharme



Benjamin  
Schaeffer

# THE GOALS

## The CTC works to:

- a. Advance the adoption of evidence-based/informed practices and treatments to improve outcomes for justice-involved individuals
- b. Develop and disseminate material to expand confidence in science
- c. Achieve the vision of JCOIN

Meaningful Stakeholder  
Engagement and  
Collaboration

Implementation  
to Reduce the  
Translational Gap

Dissemination to Reduce  
the Translational Gap

Expand Technical Assistance,  
Outreach, and Capacity  
Building

# THE ROADMAP

- 📍 What the CTC is and how we support JCOIN clinical and policy studies
- 📍 Web resources available to grantees
- 📍 Dissemination and engagement: why and how it can help grantees
- 📍 Capacity building for workforce and researchers
- 📍 Small grants for novel ideas; primarily for ESI, practitioners
- 📍 Technical assistance through CTC
- 📍 Questions and what we need from **you**



# CTC FUNCTIONS

Steering Committee and Infrastructure	<ul style="list-style-type: none"><li>• Host in-person meetings and monthly SC calls</li><li>• Provide access to key Network tools like Box and Zoom (if needed)</li></ul>
Practitioner and Stakeholder Networks	<ul style="list-style-type: none"><li>• Opinion leaders from various fields and leadership from key associations</li><li>• Feedback to NIH/NIDA on stakeholder perception of research needs</li></ul>
Online Courses and Speaker Series/ Webinars	<ul style="list-style-type: none"><li>• Customized content to specific practitioners/partners</li><li>• Feature researcher and practitioner voices</li></ul>
JCOIN Rapid Innovations Grants	<ul style="list-style-type: none"><li>• Swift funding mechanism</li><li>• Support pilots and early ideas</li><li>• Primarily for ESIs, practitioner-researchers</li></ul>
Translating Science	<ul style="list-style-type: none"><li>• Translation of research and science to practice</li><li>• Partnership with practitioners and stakeholders</li><li>• Active dissemination and diffusion</li></ul>
Developing Workforce	<ul style="list-style-type: none"><li>• LEAP Scholars—Practitioners, 10 per 1 Year Program</li><li>• LEAP Investigators—Early Career, 10 for 1 Year Program</li></ul>
Advancing Knowledge	<ul style="list-style-type: none"><li>• Special Studies</li><li>• Implementation and Translation Studies</li><li>• Research, Evaluation, Implementation Support</li></ul>

# JCOIN Website Resources [www.jcoinctc.org](http://www.jcoinctc.org)

## JCOIN CTC Website



Learn about  
the Network



Publications  
Library



Request TTA



Visit JTEC



Submit  
content



Apply for J-RIG  
and LEAP

## Grantee Portal

*All general access  
resources plus...*



SC archives



Data Commons



Grantee  
resources



MAARC  
assistance

# JCOIN TRAINING & ENGAGEMENT CENTER

Core Lead:  
Amy Murphy

The screenshot displays the JCOIN website landing page. At the top left, it says 'PAGE 5 JTEC MAGAZINE | JCOINCTC.ORG/JTEC'. At the top right, there are logos for 'jcoinctc.org' and 'CTC'. Two green call-to-action boxes are prominent: 'FIND YOUR LANDING PAGE!' and 'BROWSE JTEC BY SUBJECT OR AUDIENCE'. The main headline is 'CURATED CONTENT' in large white letters. Below this, there are two sections: 'Browse by Subject' and 'Browse by Audience'. The 'Browse by Subject' section contains a grid of 12 categories: Fentanyl, Fidelity, Housing, Jail/Prison, MAT/MOUD, Opioid Use Disorder (OUD), Overdose, Recovery, Reentry, Research, Stigma, and Substance Use Disorder (SUD). The 'Browse by Audience' section contains a grid of 9 categories: Criminal Legal System Practitioners, Everyone, Judges, Law Enforcement, Legal Professionals, People Impacted by Addiction, Researchers, State & Local Leaders, Students & Educators, and Treatment Providers.

# WHAT'S ON JTEC?

56 courses, 23 webinars, 12 podcast seasons, 8 short lessons

**Topics** include (but are not limited to):

	Reentry	Research methods
Fentanyl	Housing	Stigma
Fidelity	Recovery	Deflection
Jail/prison	Overdose	Information Sharing
MOUD/MAT	OUD/SUD	Sequential Intercept Model

# ACED IT PODCAST

## TURNING SCIENCE INTO SENSE

- Subscribe to the Aced It podcast
- Dr. Danielle Rudes breaks down (JCOIN and non-JCOIN) scientific articles into layperson-friendly 10-15 minute podcast episodes
- Great resource for busy researchers and practitioners to stay on top of new findings in the health and criminal legal research worlds
- Available on all major podcast platforms!



**ACED IT**  
TURNING SCIENCE INTO SENSE



<https://acedit.podbean.com>

# JTEC'S REACH & USERS



8,337 total registered users



21,400 Aced It downloads



8,617 course enrollments

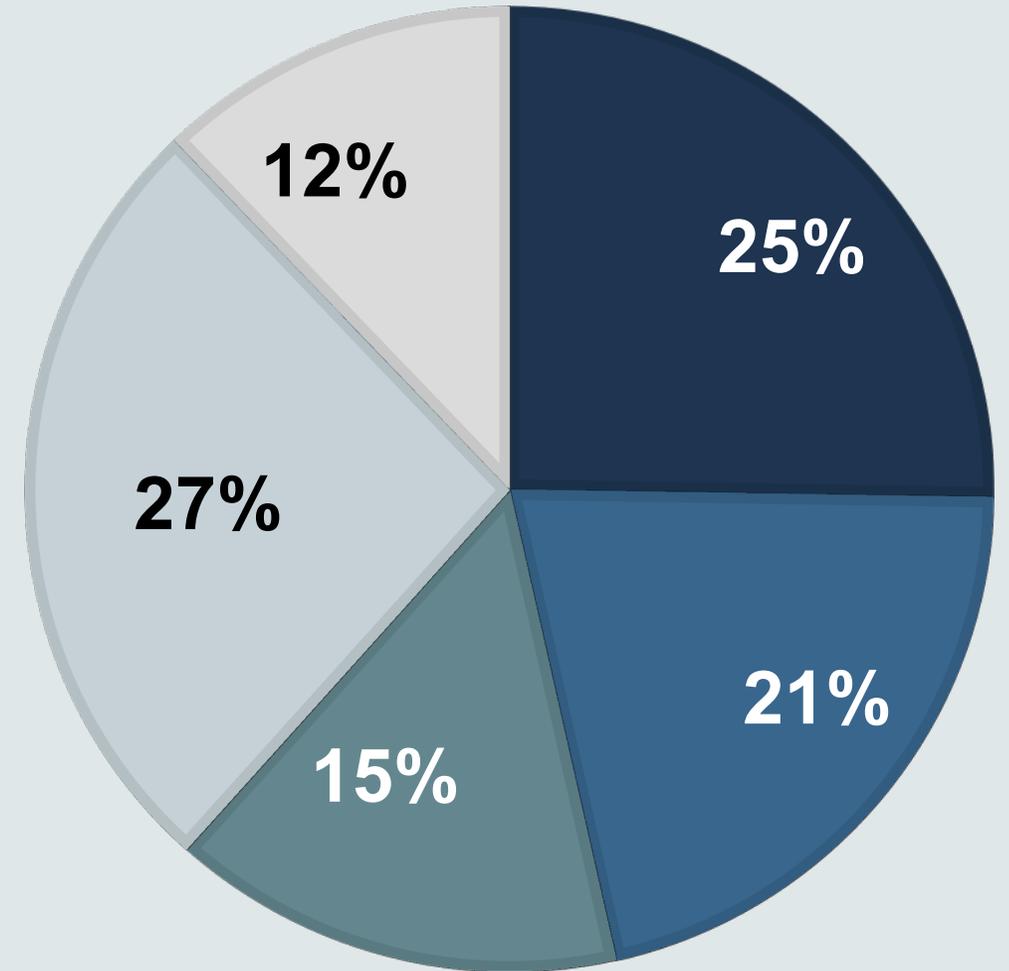


5,230 people enrolled in at least 1 course



62% average course completion rate

- Social services
- Criminal justice
- Other/funder
- Public/behavioral health
- State/local government



# DISSEMINATION & STAKEHOLDER ENGAGEMENT CORE

**Core Lead:** JESSICA HULSEY

## GOALS



Reduce the gap between science and practice in criminal justice and/or health settings



Expedite the use of research findings into routine practice



Improve the trust between researchers and practitioner communities

## AIMS



### **Rapid Translation of Research Findings**

- Simplify JCOIN findings and other emerging scientific knowledge into understandable, user-friendly educational resources for distinct audiences.



### **Bi-Directional Stakeholder Communication**

- Create bidirectional communication and quick feedback loops between NIDA and community stakeholders.
- Engage criminal-legal and healthcare practitioners and other key stakeholders in using JCOIN research results and other evidence-informed practices.



### **Outreach and Training for Stakeholders**

- Identify research topics for inclusion in training curricula through stakeholder engagement efforts.
- Tailored trainings to meet the needs of practitioners/stakeholders in justice and health fields.

# WHY IS TRANSLATION & DISSEMINATION OF RESEARCH FINDING IMPORTANT?

## Bridging the Research-to-Practice Gap

Research often produces valuable insights, but if those findings remain in journals or technical reports, they may never influence practice or policy.

## Increasing Accessibility and Understanding

Many stakeholders may not have the time or background to interpret dense academic research.

## Informing Policy and Decision-Making

Policymakers and organizational decision-makers rely on timely, accurate, and digestible information.

## Encouraging Adoption of Evidence-Based Practices

When findings are presented in actionable ways they encourage organizations and practitioners to adopt evidence-based practices.

# DISSEMINATION SUPPORT FOR JCOIN GRANTEES

The DSEC provides knowledge translation and product development support (e.g., plain language summaries, video explainers, infographics, data visualizations, etc.) to help JCOIN studies extend their research findings beyond academic channels.



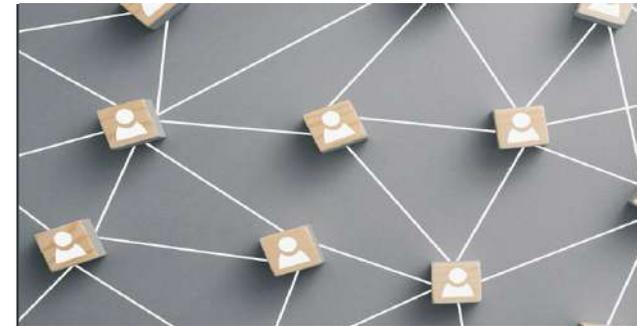
## Knowledge Translation

Translate research findings into user-friendly products to make complex information actionable and understandable for different audiences.



## Stakeholder Engagement

Collaborate with practitioners and stakeholders to ensure research is informed by real-world perspectives and addresses the needs of the field.



## Dissemination

Actively share research findings and products through multiple channels to reach broad audiences and support adoption of evidence-based practices.

# Framework for Stakeholder Engagement

## 5 Key Components



- Identify audience lanes
- Bring key champions, patients and/or national associations to the table

- Mechanisms for engagement
  - advisory board
  - panels
  - dissemination networks
  - Interviews and listening sessions

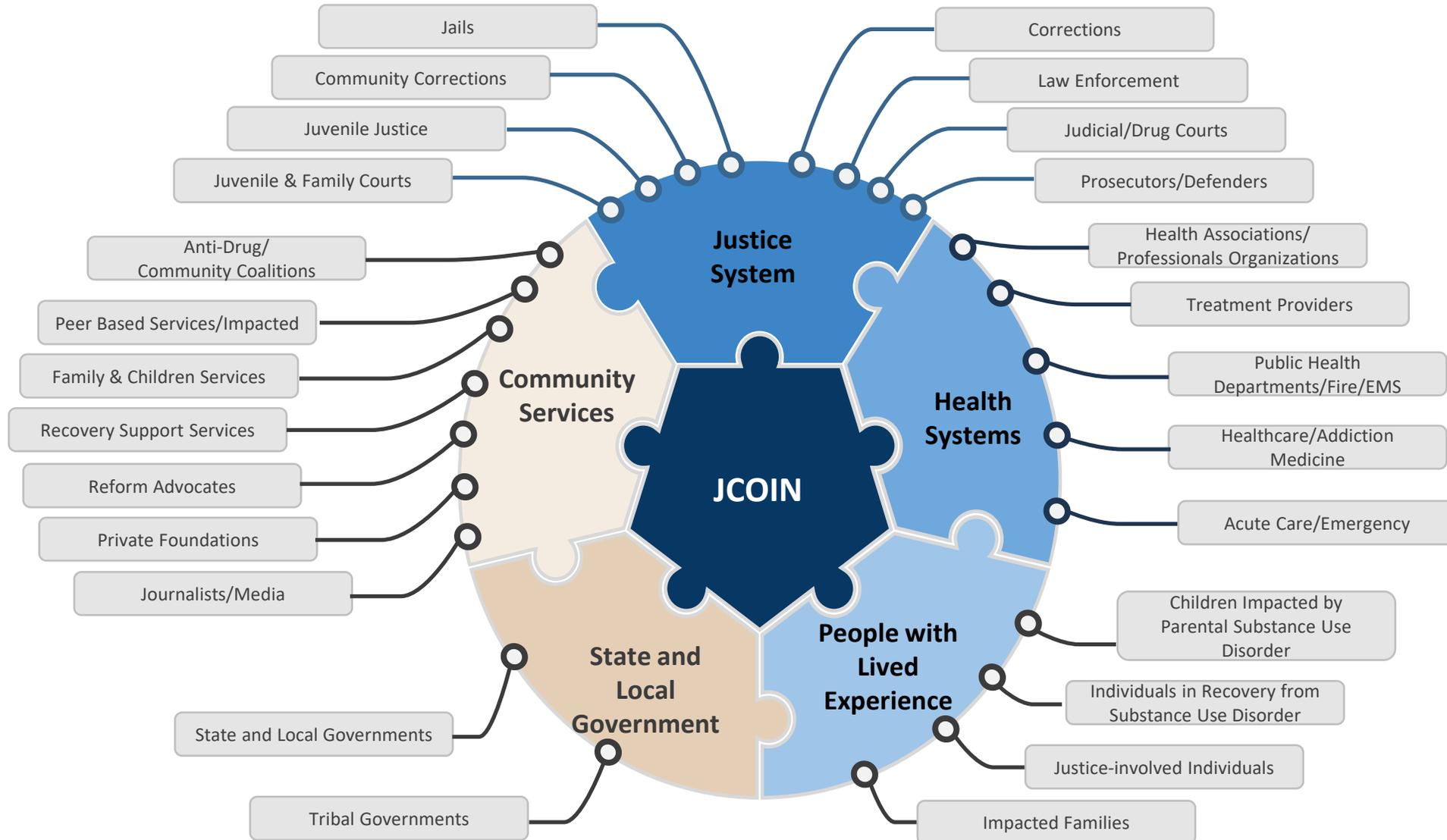
- Feedback loops
- Meaningful input and response; 0% tokenism

- Knowledge translation, tailored to each specific audience
- Collect feedback from intended audience; incorporate

- Measure engagement across all identified audiences

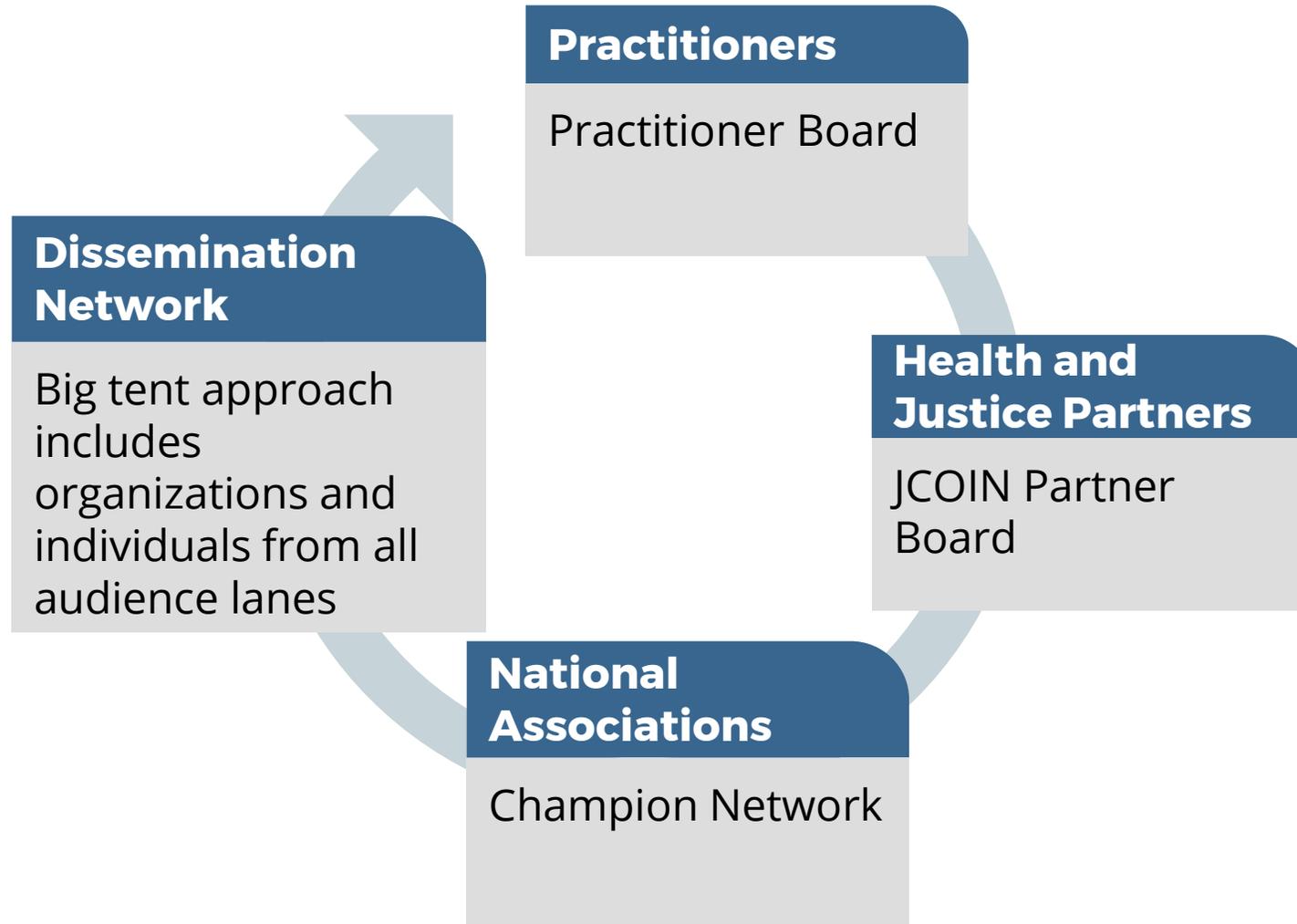
# 1 Audience Identification

Engagement and network building for 26 distinct audiences



## 2 Stakeholder Engagement

**4-tiered structure** to ensure large-scale engagement with distinct audiences across various lanes



## 2 Stakeholder Engagement: Advisory Boards

Vital conduits for bidirectional communication between NIDA/JCOIN and the criminal legal and health fields and expediting the use of research findings into routine practice.

### Practitioner Board

Membership: ~17 individuals with expertise in implementing evidence-based practices and who can effectively speak to the needs of their given sector.

### Partner Board

Membership: Justice and behavioral health partners from JCOIN 2.0 Hubs and Innovation Grants.



### Activities

- Input on dissemination and implementation strategies and resource development.
- Creating meaningful feedback loops to ensure that all products are tailored appropriately to the key target audience.
- Identify emergent policy and practice priorities, research-to-practice gaps, and strategies for priority/at-risk populations.
- Annual meetings with NIDA and JCOIN leadership.

## 2 Stakeholder Engagement: Champion Network

Comprised of over **70 associations** represented across the continuum.



### 3 Bi-Directional Communication

#### Groundwork

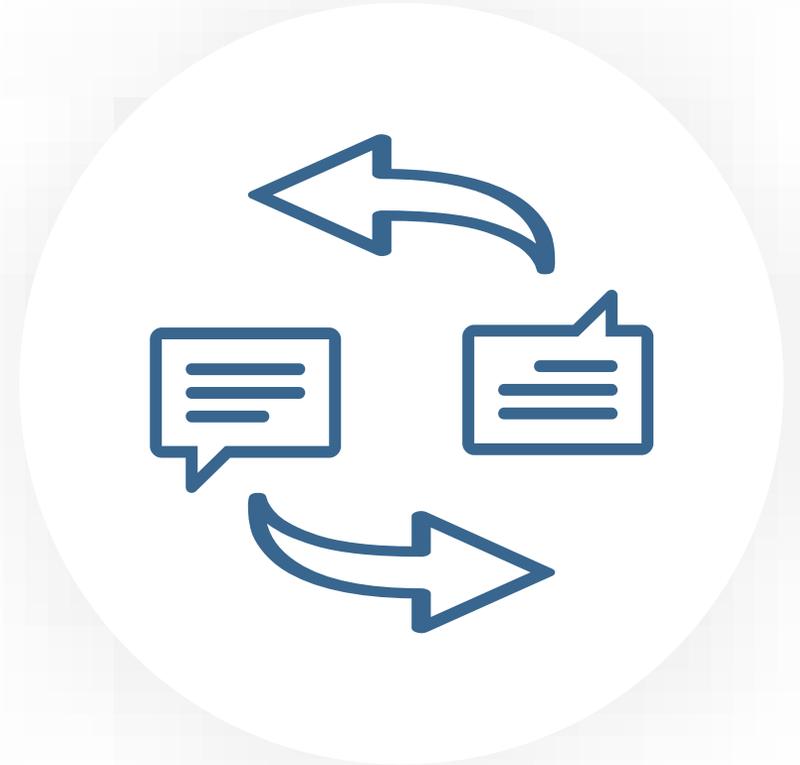
- Communications preferences
- Product preferences and formats
- Frequency
- Language, terminology, accessibility
- Trusted messenger. Who is facilitating?

#### Two Way

- Information from stakeholders, not just to them
- Understand barriers/challenges/needs of the field
- Rapid feedback and product testing before dissemination

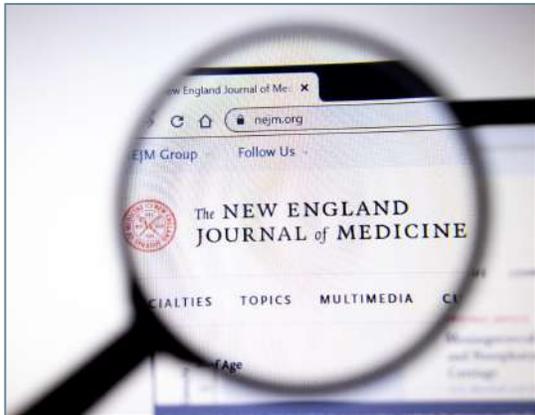
#### Value Proposition

- What do they stakeholders get out of this?
- Is it meaningful? No tokenism.

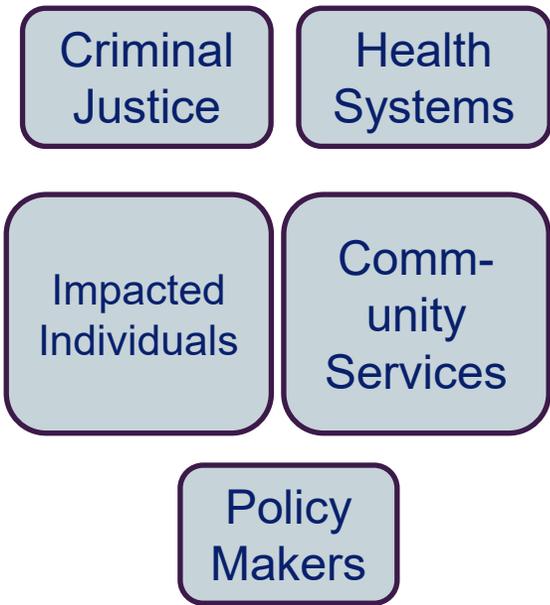


# 4 Tailored Translation & Dissemination

## New Research

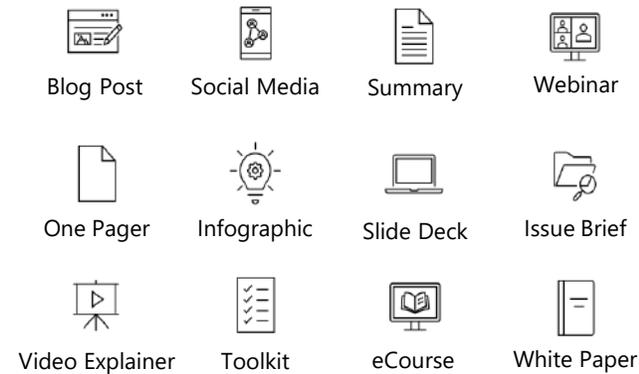


## Identify Target Audiences



## Product Development

Types of formats used to translate scientific findings include:



Determine audience preferred formats (12 types) + product testing

## Dissemination

Assoc. Partners



Multi-Channel Dissemination

# EXAMPLE

## JCOIN Research

**HHS Public Access**  
Author manuscript  
J Subst Abuse Treat. 2022 July; 138: 108746. doi:10.1016/j.jsat.2022.108746.  
Published in final edited form as:  
J Subst Abuse Treat. 2022 July; 138: 108746. doi:10.1016/j.jsat.2022.108746.

**Uncommon and Preventable: Perceptions of Diversion of Medication for Opioid Use Disorder in Jail**

Elizabeth A. Evans, PhD, MA<sup>1</sup>, Ekaterina Pivovarova, PhD<sup>2</sup>, Thomas J. Stopka, PhD, MHS<sup>3</sup>, Claudia Santelices, PhD<sup>4</sup>, Warren J. Ferguson, MD<sup>5</sup>, Peter D. Friedmann, MD, MPH<sup>6</sup>

<sup>1</sup>Department of Health Promotion and Policy, School of Public Health and Health Sciences, University of Massachusetts Amherst, 312 Amherst House, 715 North Pleasant Street, Amherst, MA 01003.  
<sup>2</sup>Department of Family Medicine and Community Health, University of Massachusetts Chan Medical School, 55 Lake Avenue North, Worcester, MA 01655.  
<sup>3</sup>Department of Public Health and Community Medicine, Tufts University School of Medicine, 136 Harrison Avenue, Boston, MA 02111.  
<sup>4</sup>Urban Health Research and Practice, Northeastern University, 360 Huntington Ave, Boston, MA 02115.  
<sup>5</sup>University of Massachusetts Medical School (UMMS) – Baystate and Baystate Health, 3601 Main Street, Springfield, MA 01159.

**Abstract**

**Introduction:** Correctional officials often cite diversion of medication for opioid use disorder (MOUD) treatment (e.g., buprenorphine) as a reason for not offering MOUD treatment in jails and prisons, but it is poorly understood whether these fears are justified. We aimed to understand staff perceptions of medication diversion from jail-based MOUD programs and the factors that contribute to and prevent diversion.

**Methods:** We conducted qualitative analyses of semi-structured in-depth interviews and focus groups performed in 2019–20 with 61 administrative, security, behavioral health, and clinical staff who implement MOUD programming in seven Massachusetts jails.

**Results:** Contrary to staff expectations, buprenorphine diversion was perceived to occur infrequently during MOUD program implementation. The MOUD program changed staff views of buprenorphine, i.e., as legitimate treatment instead of as illicit contraband. Also, the program was

Corresponding Author: Elizabeth Evans, PhD, MA, Department of Health Promotion and Policy, School of Public Health and Health Sciences, University of Massachusetts Amherst, 312 Amherst House, 715 North Pleasant Street, Amherst, MA 01003, Tel: 413.545.4688, email: evans@umass.edu, ResearcherID: T4883-2004  
Author contributions: E.A.E. and P.D.F. conceptualized the study and obtained funding. All developed the protocols, collected data, supervised coding, and analyzed data. E.A.E. drafted the manuscript. All provided comments and feedback and approved the submitted version.  
Funding: This is a PLOS ONE original research article that has been accepted for publication. As a service to our community, we are providing this early version of the manuscript. The manuscript will undergo copyediting, typesetting, and review of the resulting proof before it is published in its final form. Please note that during the production process errors may arise which could affect the content, and all legal disclaimers that apply to the journal pertain.  
Copyright: © 2022 Evans et al. This is an open access article distributed under the terms of the [Creative Commons Attribution License](https://creativecommons.org/licenses/by/4.0/), which permits unrestricted use, distribution, and reproduction in any medium, provided the original author and source are credited.

### Blog Post

**Research Translation**  
Research Translation Library

### Six Strategies to Prevent MOUD Diversion in Jail-Based Treatment Programs

Findings from JCOIN's Massachusetts Clinical Research Center

Diversion of medication for opioid use disorder (MOUD) treatment is often cited as a concern and a reason for not offering the medications in jails and prisons. Researchers from the University of Massachusetts published a study in 2023 that detailed promising practices in program design to help limit medication diversion. The study also details guidance for corrections and lawmakers as they consider implementing MOUD treatment in correctional settings.

Led by Drs. Elizabeth Evans, Ekaterina Pivovarova, Thomas Stopka, Claudia Santelices, Warren Ferguson, and Peter Friedmann, the study identified six key diversion prevention strategies based on feedback from jail-based MOUD program staff. The recommendations were gathered from semi-structured one-on-one interviews and focus groups with senior administrators, correctional officers, and behavioral health and clinical staff in seven Massachusetts jails. Through these conversations, participants shared effective approaches utilized to prevent buprenorphine diversion or have been shown to lower the number of diversion attempts in their respective jails. The strategies include:



### Webinar

**CTC JCOIN WEBINAR**

### Strategies to Reduce Recidivism and Prevent MOUD Diversion in Jails and Prisons

JCOIN SPEAKER SERIES



Dr. Peter Friedmann: Associate Dean for Research at UMass Chan Medical School, Professor and Chief Research Officer at Baystate Health

Dr. Elizabeth Evans: Professor and Associate Chair, Department of Health Promotion and Policy, UMass Amherst

Dr. Tasha Willey: Branch Chief, Associate Director for Justice Systems, National Association on Drug Abuse

### Infographic

### 6 KEY STRATEGIES to prevent MOUD diversion in jail-based programs

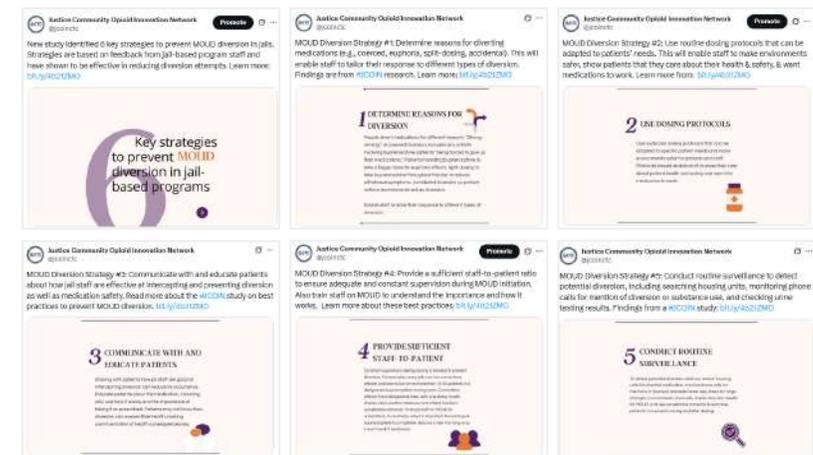
Diversion of medication for opioid use disorder (MOUD) treatment (e.g., buprenorphine) is often cited as a concern among key stakeholders and a reason for not offering the treatment in jails and prisons. Researchers from the University of Massachusetts published a study in 2023 that detailed promising practices in program design to help limit medication diversion and inform correctional officials and lawmakers as they consider whether and how to provide MOUD treatment in correctional settings.

- 1. Determine reasons for diversion**  
People divert medications for different reasons.
  - "Strong-arming" or coerced diversion, includes any activity involving buprenorphine patients "being forced to give up their medications."
  - Patients hoarding buprenorphine to take a bigger dose for euphoric effects.
  - Split-dosing to take buprenorphine throughout the day to reduce withdrawal symptoms.
  - Accidental diversion i.e. patient actions are misconstructed as diversion.Enable staff to tailor their response to different types of diversion.
- 2. Use dosing protocols**  
Use routinized dosing protocols that can be adapted to specific patient needs and make environments safer for patients and staff. Protocols should enable staff to show their care about patient health and safety and want the medication to work.
- 3. Communicate with and educate patients**  
Sharing with patients how jail staff are good at intercepting diversion can reduce its occurrence. Educate patients about the medication, including why and how it works, and the importance of taking it as instructed.

### Video Explainers

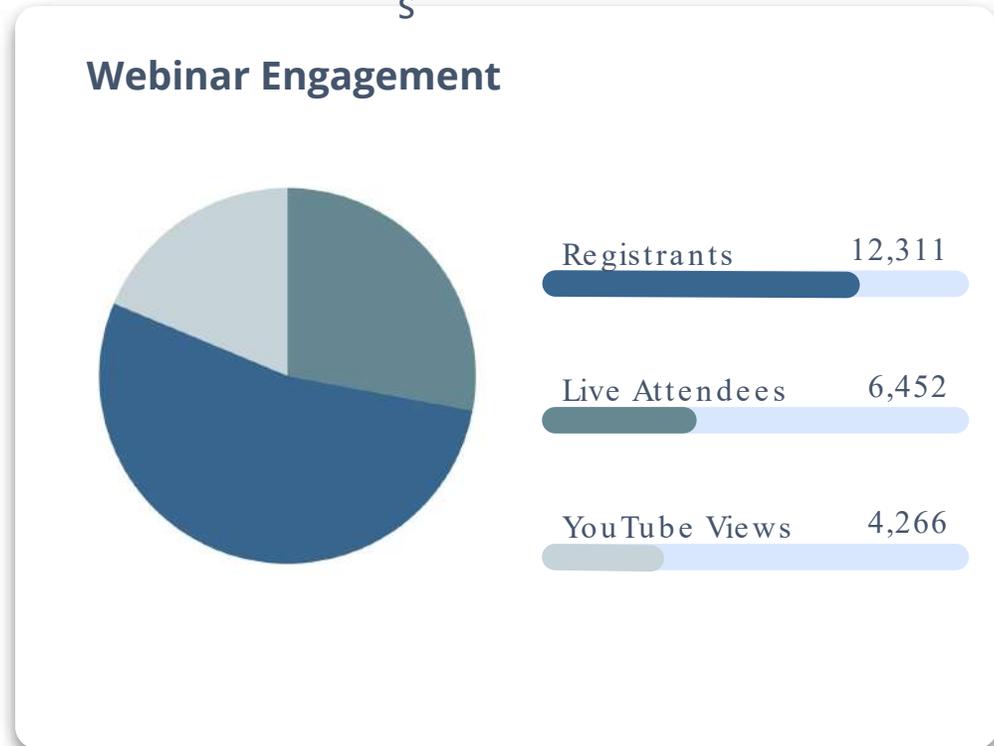


### Social Media Tiles



# 5 Tracking Engagement

Aggregate Data: August 14, 2020 – August 31, 2025



# Submit a Dissemination Request Today!

---

Submit a request via the QR  
code or contact us directly.



Jessica Hulsey  
[jhulsey@addictionpolicy.org](mailto:jhulsey@addictionpolicy.org)

Braeden Kelly  
[bkelly@addictionpolicy.org](mailto:bkelly@addictionpolicy.org)

[www.jcoinctc.org/portal/#forms](http://www.jcoinctc.org/portal/#forms)

# JCOIN RAPID INNOVATIONS GRANTS

**CORE LEAD:** JUDITH WILDE

- J-RIG provides small (max \$135k) grants for novel ideas
- J-RIG targets early-stage investigators and practitioners interested in research
- Anticipate funding 12 small grants during JCOIN 2.0
- CTC provides direct TA to assist with J-RIG proposal development
- Next J-RIG Cycle 11: opens January 5, 2026.

## J-RIG SUCCESS IN JCOIN 1.0

8

cycles of funding

\$1,409,626

total amount  
awarded

83

applications  
submitted

13

projects funded

5

J-RIG publications

# LEAP

## LEARNING EXPERIENCES TO ADVANCE PRACTICE

**CORE LEADS:** DANIELLE RUDES AND CARRIE PETTUS

### **LEAP Investigators**

**Who?** Doctoral students, recent graduates, and doctoral prepared clinician-researchers

**What?** Focusing on proposal writing, grant management, and advanced research skills with direct mentoring from highly experienced researchers

### **LEAP Scholars**

**Who?** Clinicians and practitioners who want to be involved in research

**What?** Focusing on formulating research questions, understanding research design, ethical issues, and collaborator roles

# LEAP ACCOMPLISHMENTS FROM JCOIN 1.0

**3** LEAP Investigators Cohorts

**24** LEAP Investigators

**4** LEAP Scholars Cohorts

**67** LEAP Scholars

Investigators collectively published 92 manuscripts, submitted 24 grant proposals, and were awarded 10 grants



**Tonie DeAngelis,**  
LEAP Scholar

“I am grateful for the experiences that I had over the past year. The monthly trainings were very informative with a wide range of topics from grant writing, to conducting an efficient literature review, to working with project officers. Beyond the valuable information received, the best part of the program was connecting to researchers who are interested in partnering on various research projects that could be impactful to the population that we serve.”

# Implementation Translation Core

Core leads: Todd Molfenter & Faye Taxman

**Scale-Up  
Study**

**Implementation  
Strategies  
Synthesis and  
Effectiveness**

**Rapid Cycle  
Study-TBD**

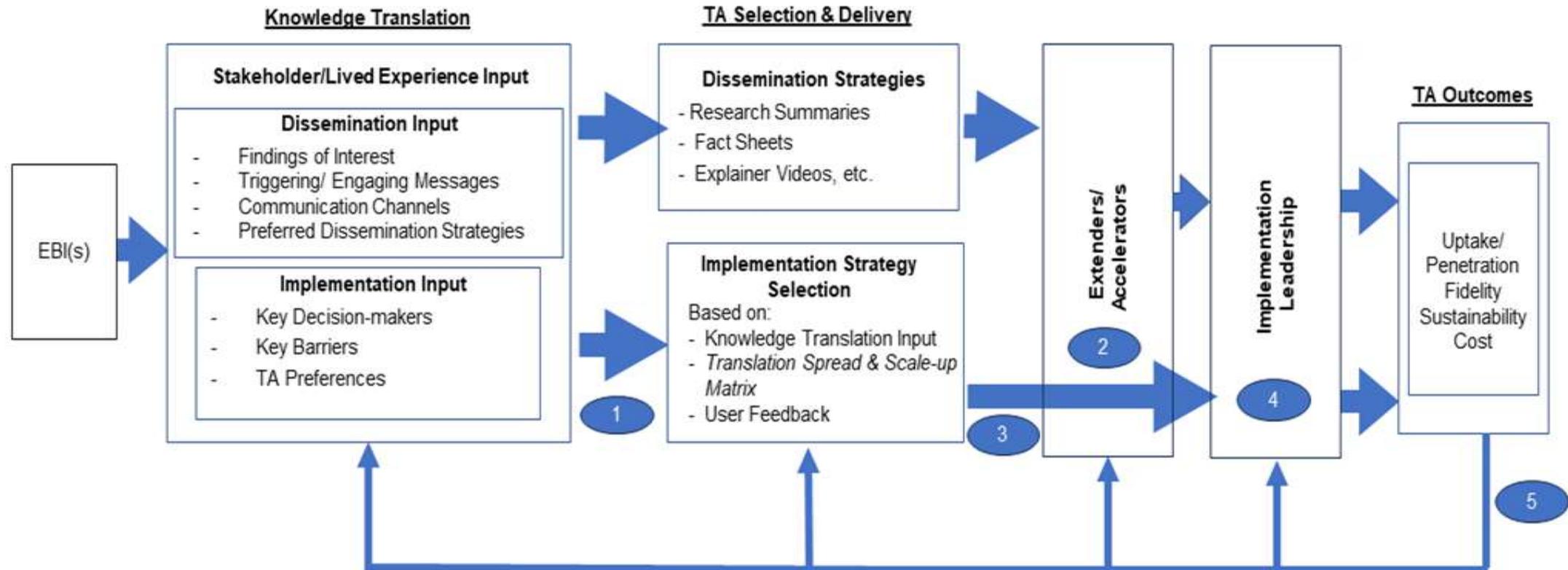
**Rapid Cycle  
Study-TBD**

# SCALE-UP STUDY (DRAFT)

## Interviews with:

- Implementation Scientists
- JCOIN/HEAL Study Leads
- Individuals with Lived Experiences
- Research Participants in JCOIN Studies
- Dissemination/Stakeholder Core Memvers

Figure 1: Implementation Translation Spread & Scale-up Model (I-TranSS)



# RESEARCH, EVALUATION, IMPLEMENTATION SUPPORT (REIS)

**Core leads:** Faye Taxman and Danielle Rudes

- REIS technical assistance (TA) is available to grantees and the public!
- REIS TA focuses on **evaluation, skill development, translation and implementation, peer-to-peer learning, and support for J-RIG and LEAP applicants**
- Provided TA to 10 J-RIG applicants in a single funding cycle
- Recipients include justice and health agencies, research community organizations, and non-profits
- Uses targeted funding from BJA to assist their grantees

**Submit a Request:**



# REIS Opportunities

## EXAMPLES OF PRIOR TA PROVIDED

- Cascade of care measurement
- MOUD implementation
- Data collection instruments
- JRIG applications
- Policy team formations and actions
- Instrument selection



**Questions?**

[tta@jcoinctc.org](mailto:tta@jcoinctc.org)

- **Evaluation/resource support**
- **Translation and implementation**
  - Translation support
  - Implementation support
  - Community of practice
- **Skill development**
  - Coaching
  - Expert assistance
  - eLearning courses and webinars
- **Support**
  - J-RIG and LEAP applications
  - JCOIN and JTEC materials

# JCOIN INFRASTRUCTURE

**Core leads:** Faye Taxman and Amy Murphy



Each hub and center **provides a primary point of contact to the CTC**. This will help us communicate requests and valuable Network information.



Grantees must have self-funded Box for file-sharing and Zoom for web conferencing.

# CTC Office Hours – One-on-One, Personalized Support

## The CTC will offer appointments for support with:

### Locating JCOIN resources

- Assistance with finding the right resources and materials for your needs

### Box Access & Usage

- Help navigating and using Box for document management and storage

### General questions & troubleshooting

- Answers to any questions or issues related to JCOIN systems and processes

### How to book an appointment:

Simple Scheduling Process

Contact us via email at [jcoinctc@gmu.edu](mailto:jcoinctc@gmu.edu)

LET'S STAY IN TOUCH!

[jcoinctc@gmu.edu](mailto:jcoinctc@gmu.edu)

